

Biographical Information of Director Nominees

New London County Mutual Insurance Company (NLC) Director Nominee

Judy S. Jackson. Ms. Jackson is a current director of NLC and The Hingham Group, and immediate past President of NLC, having served in that position from 2001 until her retirement in 2009. She began her career with NLC in 1987 holding various executive positions in underwriting, information technology, and operations prior to her promotion to President. Prior to joining NLC, Ms. Jackson held similar positions at Covenant Mutual Insurance Company in Hartford. Ms. Jackson is a current and past member of numerous boards including the National Association of Mutual Insurance Companies (NAMIC), an insurance trade association, and the American Association of Insurance Services, an insurance statistical reporting agency, and Eastern Connecticut Savings Bank.

Francis P. Pandolfi. Mr. Pandolfi is a current director of NLC and The Hingham Group, having joined the boards in 2009 and 2010, respectively. Mr. Pandolfi has held numerous positions in both government and industry, most recently as Chief Operating Officer of the Forest Service within the United States Department of Agriculture. Prior to his government service, Mr. Pandolfi served as the CEO of Times Mirror Magazines from 1988 until his retirement in 1995. Mr. Pandolfi received his undergraduate degree from Princeton University and his master's degree in business administration from Harvard University.

Martin C. Shapiro.

Mr. Shapiro is a current director of NLC and The Hingham Group having joined the board of NLC in 1986 and Hingham in 2016. Mr. Shapiro most recently served as the President of MS Chambers & Son and is currently the President of Aviation Associates, Inc. In addition to his service on the Board of NLC, Mr. Shapiro has served on the Boards of People's Mutual Holdings, Inc. and Norwich Financial Corporation, as well as numerous civic Boards. Mr. Shapiro received his undergraduate degree from Rensselaer Polytechnic Institute and a master's of business administration from Harvard University.